

Supporting information

He mōhiohio taunaki

Pre-Election Report 2022

Te pūrongo i mua atu i te Pōti 2022





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Council activities

Ngā mahi a te kaunihera

Council structures its work programme around eleven activities.

Transport – Te Ikiiki



Our aim

A safe, efficient, accessible transport network that enables different modes of transport, including active and low carbon options that support a sustainable transport future.

What we do

Provide transport infrastructure, including the roads and footpaths used for driving, parking, cycling and walking.

Provide road safety, traffic and parking control, and public transport services. Waka Kotahi are responsible for the state highway network that runs through Nelson.

Perform the function of a Road Controlling Authority, including administration of speed and vehicle control bylaws, corridor access requests, temporary traffic management plans, licences for structures on road reserve and heavy vehicle routes.

Why we do it

Transport systems are a fundamental component and shaper of cities. They provide vital access for people, goods and services which are the life blood of our Smart Little City. They also have a significant impact on social, cultural, environmental and economic outcomes.

How we're doing it

Collecting and analysing data to understand demand and inform future investments.

Investing in multi-use transport infrastructure so that more Nelson residents have access to safe and convenient walking and cycling options and improved public transport.

Implementing a Nelson Parking Strategy that, once approved, supports the City's sustainable transport vision.

Maintaining a safe, high-quality and smooth roading and footpath network.

Working with our partner, Waka Kotahi, to deliver a system that meets the City's future needs, including those identified in the Nelson Future Access Study to:

- increase the availability of attractive walking and cycling paths and public transport options close to identified urban intensification areas
- focus on reliable journeys to support regional economic development
- improve safety for everyone
- make urban neighbourhoods more liveable.



Our aim

To provide a water supply to Nelson that is capable of abstracting, treating, and distributing potable water in an efficient, safe, reliable, and sustainable way, while ensuring the ecological, recreational and cultural interests of the community in the water sources are recognised and enhanced.

What we do

Council supplies high quality potable water to households and businesses through a piped network.

The water supply system includes dams and weirs on the Maitai and Roding Rivers, the ultra-filtration water treatment plant and the network of pipes, pump stations and storage reservoirs throughout the City.

Water use is metered to ensure it is used efficiently and costs are shared fairly between users.

Why we do it

Water supply is a high priority for Council because human health and disease prevention, tourism and other industries require a safe, reliable water supply.

How we're doing it

Ongoing renewal of the water reticulation and minimising water leaks and water losses.

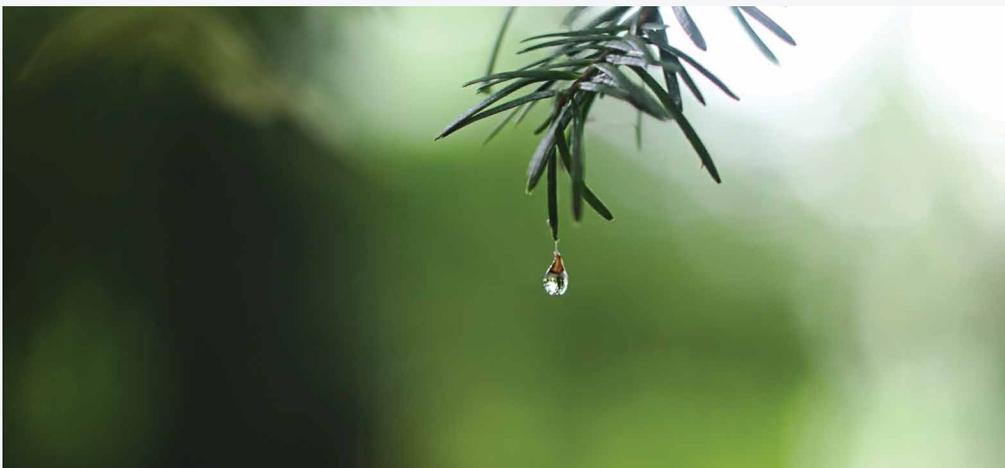
Enhancing the water quality within the Maitai Dam.

Working to ensure a high-quality water supply even in times of drought.

Improving the water network's capacity to support growth and intensification.

Enhancing community resilience to natural hazards, including the construction of a second reservoir to provide increased storage capacity in Atawhai.

Balancing the reliable and efficient supply of water to residents and businesses by recognising and enhancing the ecological, recreational, and cultural values of the Maitai and Roding Rivers.





Our aim

To provide a wastewater system that will prevent harm to people and property, contribute to community wellbeing and protect the environment from harm related to uncontrolled wastewater discharges.

What we do

Collect, treat and dispose of wastewater for the Nelson region.

Operate and maintain a network of pipes and pump stations across the City that carries wastewater from Stoke and Tāhunanui to the regional Bell Island Wastewater Treatment Plant and from the rest of the City to the Nelson Wastewater Treatment Plant near Wakapuaka.

Comply with the National Policy Statement for Freshwater and other requirements.

Why we do it

Wastewater infrastructure is a high priority for Council. Providing a piped wastewater system and treatment is critical to prevent

exposure to diseases associated with wastewater and avoid contamination of the environment.

How we're doing it

Ongoing renewal of the wastewater reticulation and minimising the risk of unintended discharges from the system.

Reducing inflow (stormwater flowing into wastewater pipes) and infiltration (groundwater intrusion into wastewater pipes) that can lead to overflows during wet weather.

Improving the wastewater network's capacity to support growth and intensification.

Completing the update of the wastewater hydraulic models.

Upgrading parts of the network that need replacing or are not performing at optimum levels.

Increasing the resilience of the wastewater system to natural hazards such as earthquakes and storm events.





Our aim

To provide a stormwater system (where this is feasible and affordable) that will prevent harm to people and property, contribute to community wellbeing, and protect the environment from harm related to stormwater discharges.

What we do

The stormwater network includes pipes, open channels and overland flow paths that convey stormwater to receiving rivers and streams or directly to the sea. In many parts of the City, a fully reticulated system is not provided, and individual properties discharge stormwater to on-site soakage or to roads as part of the primary drainage system.

The stormwater network also includes two pump stations and 20 detention systems. Detention dams are an increasing feature of stormwater management and play a vital role in holding back stormwater for gradual release into pipes and streams after a heavy rainfall event, when the system has more capacity to take the additional flows.

Maintain the network to reduce the risk of stormwater exiting the reticulation system and entering the wastewater system, leading to wastewater overflows. Also, by expanding the stormwater network, it provides people with disposal options and reduces the likelihood of overland secondary flow paths and stormwater inflows to the wastewater system.

Why we do it

Stormwater management is important to prevent accumulation of stormwater in low-lying areas (ponding) and potentially causing harm to people or damage to

buildings, property, and the environment. Controlling the flow of stormwater on hillsides helps address land instability and reduces the risk of landslides.

How we're doing it

Ensuring the stormwater system can accommodate growth.

Completing stormwater improvements at Washington Valley, Rutherford Stage 1 and Mount Street/Konini Street.

Completing a Stormwater Quality Improvement Strategy to respond to freshwater quality targets set in the draft Nelson Plan and the aims of the National Policy Statement – Freshwater Management 2020.

Balancing stormwater improvements with environmental considerations and affordability so that any response is based on what is feasible and affordable in any specific location.





Our aim

To provide a flood protection system that will prevent harm to people and property where this is feasible and affordable, contribute to community wellbeing, and protect the environment from harm related to stormwater discharges.

What we do

Flood protection activity relates to the rivers, streams and the coastal environment in Nelson's urban area. It includes physical upgrades to rivers and streams to increase the volume of flood water they can carry, increasing the size of culverts and removing accumulated gravel where flow capacity is reduced.

Undertake flood modelling and land use planning to identify and manage the risks associated with flooding from rivers and streams during heavy rainfall events. A new component of the flood protection activity is the assessment of, and response to, coastal hazards, including inundation from storm surge, coastal erosion and sea level rise.

Why we do it

To protect people and property from harm during extreme rainfall and storm surge events while minimising the negative impacts of flood protection activities on the recreational and environmental values of waterways and the coastal environment.

How we're doing it

Ensuring the stormwater flood protection system can accommodate growth and identifying areas with inadequate flood protection.

Building on work already undertaken and following a risk-based approach that

balances affordability against risk impact, including recognising that to provide complete protection for all properties would be unaffordable for our community. Flood models that have been developed since 2016 will inform future planning and work programmes.

Completing the stormwater Saxton Creek Upgrade Stage 4. This is the last stage of a multi-million-dollar investment in upgrading Saxton Creek from Champion Road to the sea.

Analysing Maitai River flood response options and identifying implications for the City Centre and The Wood.

Undertaking coastal inundation and erosion modelling and analysis.

Balancing stormwater and flood protection improvements with environmental considerations and affordability.





Our aim

To reduce the creation of waste and the use of landfills through reuse, recycling and reprocessing. To minimise the carbon emissions from refuse and to provide services which are environmentally and culturally appropriate.

What we do

Develop and support activities to divert, reduce and avoid waste through the Rethink Waste | Whakaarohia programme.

Manage contracts for the collection of litter from on-street bins and kerbside recycling collection, and the operation of the Nelson Waste Recovery Centre.

The Nelson Tasman Regional Landfill Business Unit, on behalf of the Nelson City and Tasman District Councils, manages the local municipal landfills at York Valley and Eves Valley.

Why we do it

Waste is produced by almost every activity in Nelson. It is important that it is dealt with appropriately and sustainably to protect public health and wellbeing, alongside supporting our whole community to reduce waste.

How we're doing it

Implementing the Nelson Tasman Joint Waste Management and Minimisation Plan.

Developing new facilities and services to divert waste to reuse, recycle or to reprocess.

Managing the York Valley Landfill using best practice to meet the requirements of our resource consents.

Reducing greenhouse gas emissions from landfill, including through methane capture.

Monitoring and responding to international and central government changes in the recyclables market.





Our aim

To ensure our unique natural environment is healthy and protected, the kaitiakitanga role of local iwi is recognised, our urban and rural environments are people-friendly, well-planned, and sustainably managed, and our regulatory services are efficient and effective.

What we do

Consider all aspects of the environment, such as air, freshwater, marine and coastal environments, biodiversity and biosecurity, and land management, as well as the built environment, urban development and regional growth.

Undertake environmental science and monitoring programmes to identify long term trends and threats to the health and sustainability of our natural environment, ensure that accurate environmental data is available for decision-making, and contribute to Government reporting requirements.

Undertake environmental protection and enhancement programmes that encourage and support best practice environmental management. Most of these programmes are non-regulatory responses and many of them involve Te Taihū iwi, community, and landowner partnership and/or participation.

Give effect (with Tasman District Council) to a joint Regional Pest Management Plan (RPMP) under the Biosecurity Act 1993.

This is a regulatory document that requires exclusion, eradication or control of various pest plants and animals.

Help Nelson achieve reductions in greenhouse gas emissions and help the community respond proactively to the predicted adverse effects of climate change.

Lead regional and district resource management planning processes, plan and manage how Nelson develops, support housing affordability, capacity, and intensification, and ensure that growth related infrastructure costs are funded by those who create the growth.

Help to activate and revitalise the City Centre.

Provide efficient and effective regulatory services that ensure Nelson's environment and residents are thriving, healthy and safe, and that statutory compliance in relation to bylaws, resource and building consents, and relevant legislation is achieved.

Manage navigation safety to ensure the safety of users of the coastal marine area and legislative requirements are met.

Why we do it

A healthy natural and built environment is key to achieving and sustaining wellbeing within the Nelson community.

How we're doing it

Maintaining a network of fixed monitoring stations and undertaking extensive field monitoring for water and air quality. Undertaking biodiversity and biosecurity monitoring and more recently estuarine and marine monitoring programmes. Work is underway on making this data easily accessible to the public.

Using non-regulatory mechanisms to support best practice environmental management, including delivering an environmental grants programme, undertaking scientific research, providing advice and guidance, developing strategy to deliver on-the-ground projects, supporting community groups,

participating in and supporting regional initiatives, and collaborating with regional and national partners.

Overseeing regulatory programmes, including the development and review of the joint Regional Pest Management Plan, field monitoring for pests listed in the plan, and responding to pest incursions.

Applying adaptation planning to assess sea level rise hazard risks and develop a response plan with the community.

Working with landowners to support climate change resilience through sustainable land management, including delivery of a government funded Hill Country Erosion programme. Providing advice to homeowners on how to make their homes more energy efficient.

Delivering the Enviroschools programme which supports schools to work with their communities for positive environmental, social, and cultural outcomes.

Supporting, implementing, and seeking grant funding for projects to increase carbon sequestration, such as large-scale indigenous plantings and blue carbon saltmarsh/seagrass restoration projects.

Undertaking research to inform future decision making on how to support environmental resilience, such as research on drought resistant trees.

Developing resource management plans for Nelson.

Responding to and implementing national resource management instruments (National Policy Statements and National Environmental Standards), which are created by central government to provide sustainable management of resources.

Developing and reviewing environmental bylaws that address issues related to public health and safety, nuisance, and

environmental amenity issues.

Reporting on the state and trends of the housing and business supply and demand in Nelson and providing population projections to guide planning of Council activities.

Planning for predicted growth in housing and business demand across the Nelson and Tasman regions over the next 30 years. The Future Development Strategy is being undertaken jointly with Tasman District Council, and will guide growth for residential housing and business development.

Working with central government, community housing providers and developers to increase housing supply, including affordable housing. Leveraging housing outcomes including from the use of Council property that is surplus to requirements, waiver of development contributions in the city centre, providing



support from the Housing Reserve, and pursuing infrastructure acceleration funding to provide additional capacity for housing.

Implementing Te Ara o Whakatū, Nelson's City Centre Spatial Plan, to activate and revitalise the City Centre including through looking to prioritise pedestrian activity and user diversity including through the development of Streets for People tactical trial projects. Identifying potential city centre properties to develop a City Centre Playspace. Creating an active transport corridor and linear park offering green space for city centre residents and to improve effective, safe, healthy and rewarding movement across the city centre.

Managing, implementing, and reporting on the Development Contributions Policy, which establishes how infrastructure for growth is funded.

Providing planning information and

advice to customers on resource consent applications. Processing applications for building and resource consents, undertaking related building inspections, and monitoring compliance with resource consent conditions and permitted activity standards.

Ensuring buildings open to the public are safe and safety systems are operating and well-maintained. Monitoring and enforcement in areas such as food safety, animal control, noise control, pollution response, parking, and alcohol licencing. Regularly reviewing and updating regulations, bylaws, and associated policies to ensure these are fit for purpose.

Managing the marine environment out to the twelve nautical miles stretching from the Waimea Estuary to Cape Soucis. Monitoring and enforcement of the Navigational Safety bylaw and other relevant legislation. The role of the Harbourmaster, previously with Port Nelson, is transitioning to being inhouse.





Our aim

To enhance the quality of life of Nelson residents by providing a diverse range of arts, cultural, environmental, and recreation opportunities that support individual and community resilience and celebrate our history and heritage.

What we do

Provide social, cultural, arts and heritage facilities across Nelson. They range from libraries, campgrounds, and cemeteries through to heritage facilities such as Founders Heritage Park.

Support a range of community-owned facilities and events.

Support community development focussing on Nelson's communities of greatest need – in the form of grants to community groups providing social services and partnering with social agencies.

Why we do it

To contribute to the wellbeing of Nelson residents and the vibrancy of the City, support our communities of greatest need, and increase the cohesiveness of the community.

How we're doing it

Investing in and supporting Council and community-owned facilities, including the Bishop Suter Art Gallery, the Nelson Provincial Museum, the Theatre Royal, the Nelson Centre of Musical Arts, Founders Heritage Park, Broadgreen Historic House and Isel House.

Providing and managing facilities that strengthen community development through recreational opportunities.

Progressing the Central Library Development project.

Celebrating community volunteers and projects through community awards and events focused on connectedness, culture, and the marking of special occasions.

Providing and supporting others to offer a diverse range of opportunities for the community to engage with arts and heritage through festivals, events, public art works and heritage activities.

Partnering with government agencies, community groups and social service providers that support our communities of greatest need.

Progressing an action plan to implement the City For All Ages He Rautaki Whakatupuranga Strategy.

Delivering programmes to enhance wellbeing for young people and create opportunities for Council engagement through a Youth Council.



Parks and Active Recreation – Ngā papa rēhia me ngā mahi rēhia



Our aim

To enable and foster a healthy and active lifestyle, maintain and enhance our biodiversity, and ensure Nelson is a great place to live, work and play.

What we do

Manage a network of approximately 11,250 hectares of parks and reserves, which includes over 10,000 hectares of conservation reserve.

Provide recreation opportunities through a range of sporting assets, such as Saxton Field, and more natural environments, such as the Maitai Esplanade Reserve.

Manage network growth primarily through working with subdivision developers.

Develop, renew and maintain the City's network of sportsgrounds and play spaces.

Provide a significant proportion of the mountain biking tracks around Nelson.

Support delivery of international and national sporting and entertainment events in Nelson.

Manage and develop the Nelson Marina, which includes 578 marina berths for eight to 25 metre vessels, boat trailer storage, travel lift, boat yard operations, and Nelson's only public boat launching ramp with associated parking.

Why we do it

Access to open space and recreation is increasingly important for residents' and visitors' quality of life as Nelson's population grows and the built environment expands.

How we're doing it

Ensuring our reserves and facilities are accessible for all ages and abilities.

Managing our portfolio of parks and reserves to maximise health, wellbeing, and recreational opportunities, as well as biodiversity and environmental outcomes.

Maximising the use of Saxton Field and implementing ongoing renewals and upgrades in conjunction with Tasman District Council.

Investing in additional mountain biking facilities that generate economic returns from tourism and improved health and provide social and recreational opportunities for residents.

Investigating a sea sports facility at the marina precinct.

Managing a significant period of change at the marina following Council taking back direct management of the asset in July 2021. Council has embarked on a governance review, resulting in the recommendation to form a Council Controlled Organisation to assist the marina manager in sound management and governance. Also, as per the Nelson Marina Strategy 2017, a masterplan is being finalised to guide the marina's development over the next 10 years and beyond.





Our aim

To ensure that Nelson is supported by an innovative and sustainable economy.

What we do

Foster economic development through provision of city infrastructure.

Support Uniquely Nelson and the Nelson Tasman Business Trust to provide support to local businesses in a range of ways.

Work with the Nelson Tasman Chamber of Commerce and build relationships with key partners that contribute to the local economy.

Council's main economic development activity is delivered through the Nelson Regional Development Agency (NRDA), which is a Council Controlled Organisation. Nelson City Council is the sole shareholder and Tasman District Council also contributes funding.

Why we do it

The wellbeing of Nelson's community is linked to the performance of the local economy. Council recognises that Nelson businesses require the right economic environment to thrive.

How we're doing it

Overseeing the NRDA's work facilitating regional economic development and promoting Nelson Tasman as a tourism and business destination. A key focus of the NRDA's current work is the implementation of Project Kōkiri, the region's post COVID-19 economic recovery plan. The Nelson Tasman Regeneration Plan is being developed which will support the transition towards a more resilient and productive local economy.

Working with Tasman District Council on opportunities to fund work the NRDA delivers across Nelson Tasman.

Working alongside Te Taihū councils, iwi, Wakatu Incorporation, the NRDA and businesses to achieve the outcome of the Te Taihū Intergenerational Strategy that "our resilient economy allows our people, places, communities and business to thrive".

Partnering with local stakeholders to maximise opportunities for Nelson arising from central government initiatives.





Our aim

To ensure a smooth-running organisation, robust decision-making and effective partnerships for the benefit of all of Nelson – Whakatū.

What we do

Undertake a range of necessary services to ensure the smooth operation of the organisation. This includes overseeing:

- the operations of Council Controlled organisations
- strategic properties
- Council's information technology and customer service
- Civil Defence Emergency Management, where Nelson City and Tasman District councils work together with local emergency services to promote the resilience of our communities in response to the region's hazards and risks.

Support democratic processes and community involvement, including supporting Council meetings, delivering local elections, and communicating and engaging with the community.

Support our partnerships, including working with neighbouring councils to advance our common objectives; building genuine partnerships with all eight iwi of Te Taihū and providing opportunities for Māori involvement in Council decision-making processes.

Why we do it

To help the organisation achieve the purpose of local government of enabling democratic local decision-making and promoting the social, economic, environmental and cultural wellbeing of communities in the present and for the future.

How we're doing it

Providing physical, staffing, and information technology resources to support Council operations. Managing strategic properties to ensure they fulfil future development needs.

Guiding the operations of Council Controlled Organisations through the annual Statement of Intent process.

Encouraging preparedness and managing hazards through Civil Defence Emergency Management planning and delivery.

Involving the community through communication, consultation and engagement, and planning processes.

Supporting robust decision-making through efficient and effective governance processes, supporting the conduct of meetings and the preparation of advice. Running local elections to provide democratic representation for the community.

Partnering with neighbouring councils on a range of issues, including civil defence emergency management, environmental monitoring, estuarine health and marine biosecurity, the management of growth, and corporate and economic activities.

Strengthening our partnerships with iwi of Te Taihū at governance, management and operational levels, continuing regular iwi-Council engagement hui and improving the ways we engage.

Promoting opportunities for Council to collaborate with iwi and Māori that are mutually beneficial and supporting community events and activities to promote te reo Māori me ōna tikanga (Māori culture and customary practice) within Nelson – Whakatū.

Cost of services

Te utu o ngā ratonga

The table below outlines the costs of our services on average per year over the four year period 2022/23 - 2025/26.

How Operating Costs are funded

| Activity | Capital Spending (\$m) | Operating Spending (\$m)* | Rates | Other, incl. Fees & Charges | Charge per Resident per Day** |
|---------------------------|------------------------|---------------------------|-------|-----------------------------|-------------------------------|
| Transport | 12.9 | 27.3 | 58% | 42% | 0.66 |
| Water Supply | 6.4 | 14.6 | 100% | 0% | 0.72 |
| Wastewater | 9.5 | 17.3 | 69% | 31% | 0.58 |
| Stormwater | 8.4 | 6.8 | 100% | 0% | 0.32 |
| Flood Protection | 4.9 | 3.0 | 100% | 0% | 0.15 |
| Solid Waste | 1.0 | 15.3 | 0% | 100% | 0.00 |
| Environment | 2.4 | 18.6 | 68% | 32% | 0.63 |
| Social | 12.1 | 19.8 | 89% | 11% | 0.86 |
| Parks & Active Recreation | 7.8 | 21.6 | 77% | 23% | 0.77 |
| Economic | 0.0 | 2.7 | 88% | 12% | 0.12 |
| Corporate*** | 4.7 | 19.2 | -5% | 105% | -0.04 |
| Total | 70.0 | 166.2 | | | 4.76 |

*Operating spending includes depreciation, finance costs and internal charges.

**This represents the rates required per resident per day, based on a forecast population of 54,800.

***The Corporate activity makes a contribution to the overall rating requirement

